

Lincoln Project Management Model

Sustainability is considered for all projects as an integral part of the Lincoln Project Management Model (LPMM). Appendix 27 in the LPMM support material offers project managers advice on why and how to consider sustainability when developing their project business cases.

The following introduction is included:

"Sustainability is recognised as one of the most important challenges of our time. Our awareness is growing that a change of mind-set is needed, both in behaviour and in policies how can we develop our council's priorities without compromising the future?"

The pressure on Local Authorities is to broaden their accountability from service performance and value for money, to sustainable performance for all stakeholders. This concept is now clearly linked to project management - requiring project managers to move from 'doing things right' to 'doing the right things right'.

We could consider sustainability as "Adopting service strategies and activities that meet the needs of the council and its stakeholders today, while protecting, sustaining and enhancing the human and natural resources that will be needed in the future."

Sustainability is about getting the right balance or harmony between economic sustainability, social sustainability and environmental sustainability.

In addition, as a key part of the overall process, when project managers complete the "Checklist B", which is the second part of the business case development, they are required to note whether they have considered sustainability and what levels could be introduced. This will then be signed off by the Project Sponsor, ensuring that management are aware of considerations for each project.